

## Great Works For The 21st Century: A Critical Role for the Modern Research University



**BA257**  
**David Levine**  
October 19th, 2004

Dean A. Richard Newton  
Tom Kalil

**Berkeley**  
UNIVERSITY OF CALIFORNIA

## The United Nations 2015 Millennium Development Goals

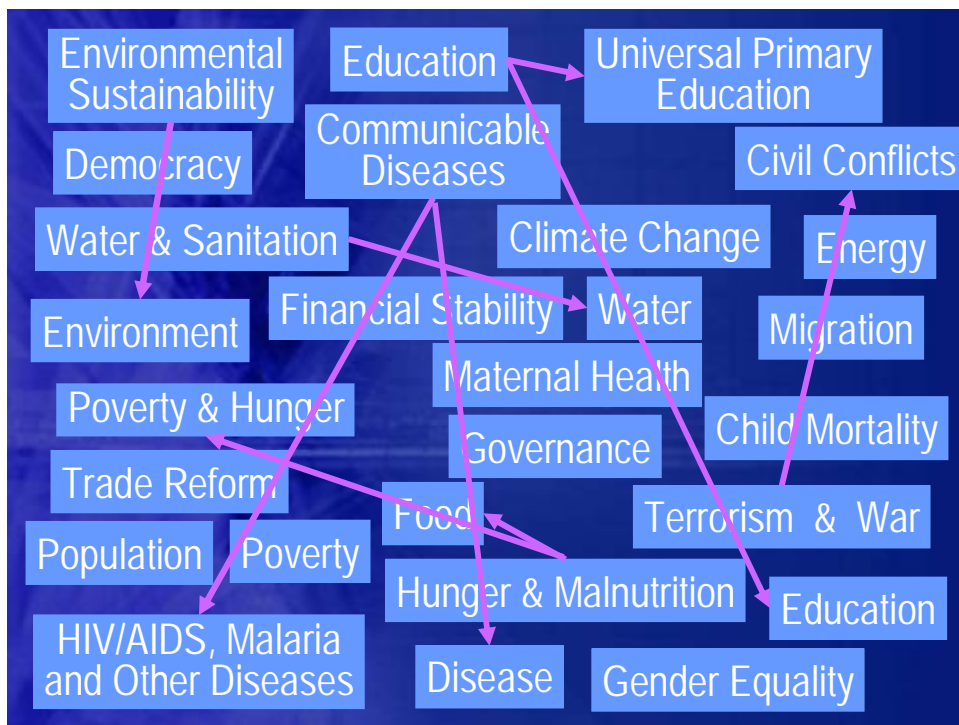
1. Eradicate extreme poverty and hunger
2. Achieve universal primary education
3. Promote gender equality and empower women
4. Reduce child mortality
5. Improve maternal health
6. Combat HIV/AIDS, malaria and other diseases
7. Ensure environmental sustainability

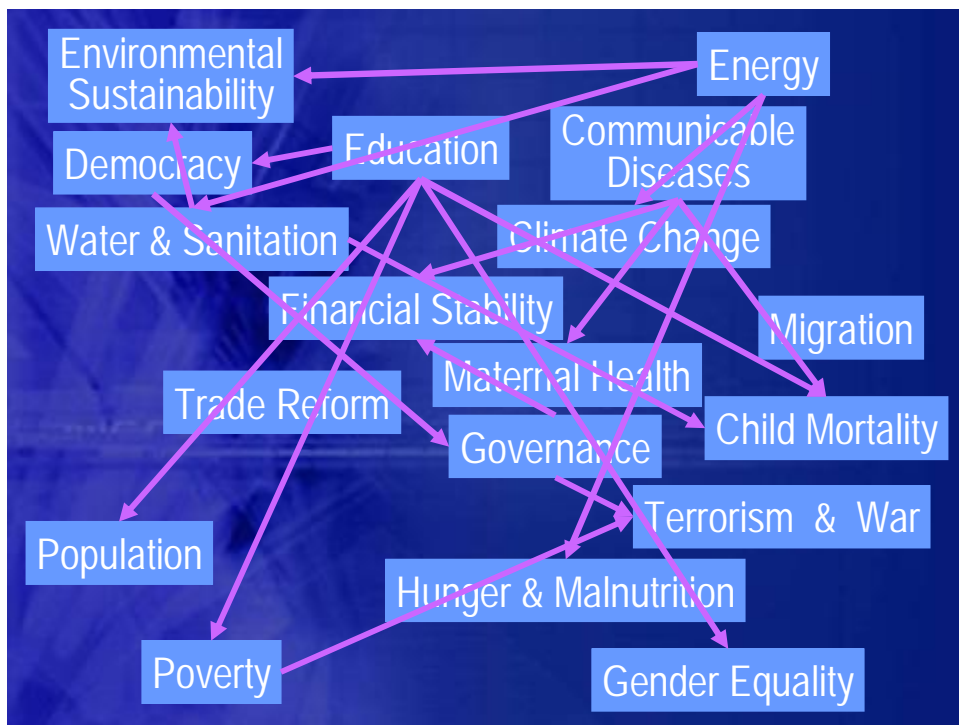
## The Copenhagen Consensus Ten Great Global Challenges

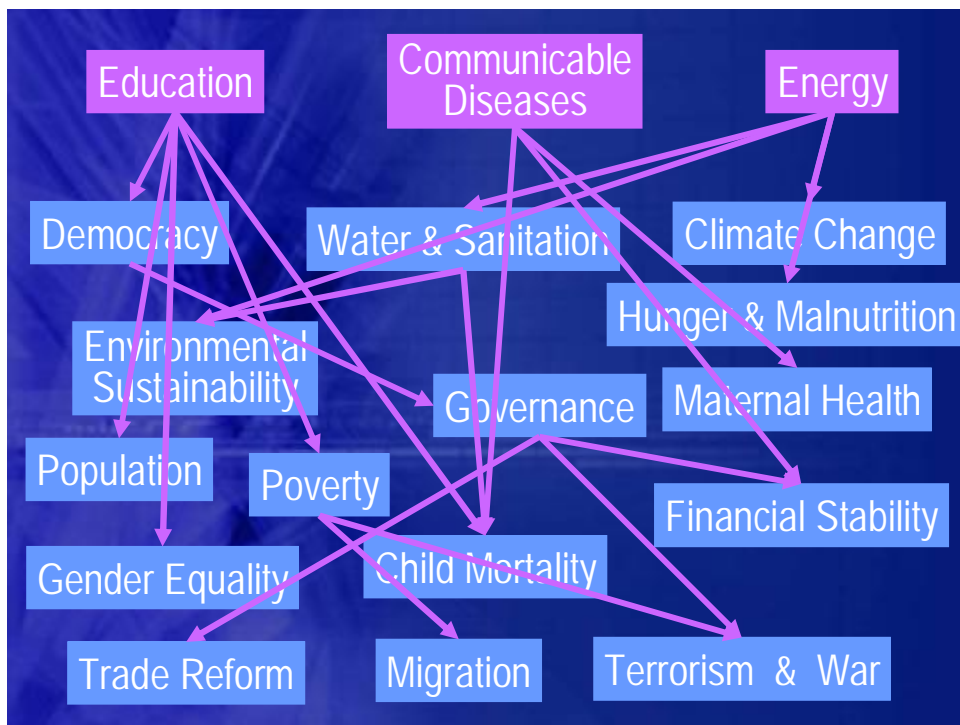
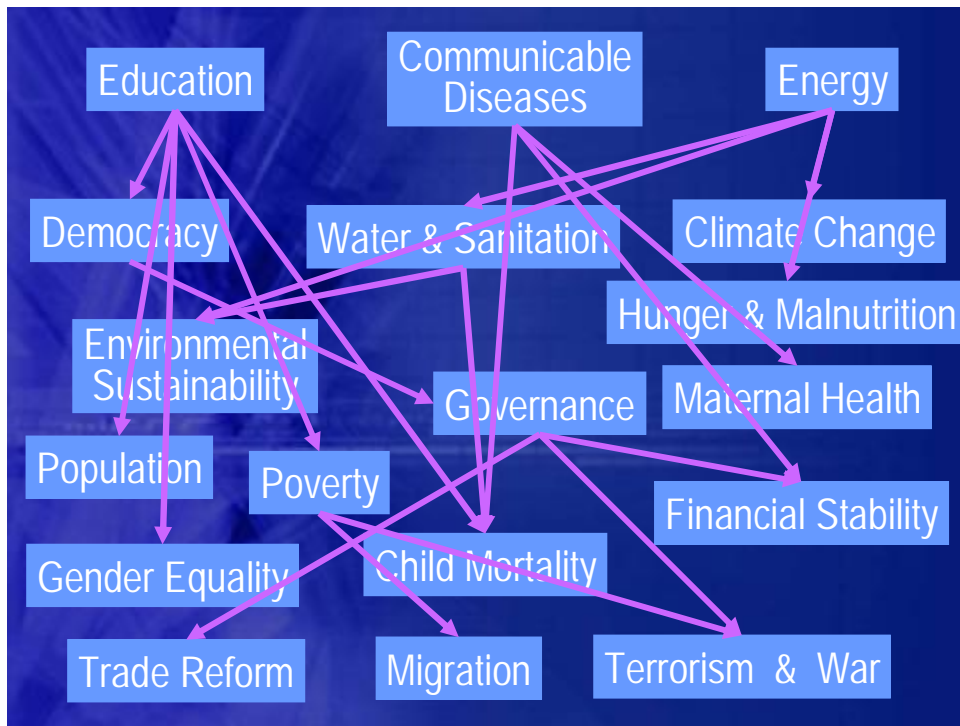
- u Civil Conflicts
- u Climate Change
- u Communicable Diseases
- u Education
- u Financial Stability
- u Governance
- u Hunger & Malnutrition
- u Migration
- u Trade Reform
- u Water & Sanitation

## Professor Richard Smalley Ten Great Global Challenges

- u Energy
- u Water
- u Food
- u Environment
- u Poverty
- u Terrorism & War
- u Disease
- u Education
- u Democracy
- u Population



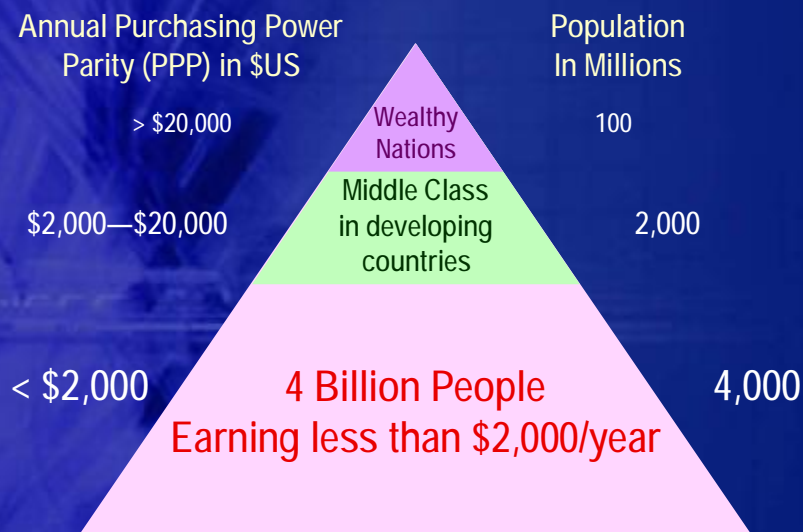




## Great Works as an Organizing Principal

- u “Use Inspired Basic Research” as a Framework for Implementation
  - ✓ Energy—e.g. Nanoengineered solar cells
  - ✓ Education—e.g. ICT for the Developing World
  - ✓ Disease—e.g. Curing malaria with synthetic biology
- u The Research University Network
  - ✓ Role as the “DMZ of Research”
  - ✓ Next Steps

## The Bottom of the Pyramid



Source: Prahalad & Hammond, Harvard Business Review, Vol. 80, Issue 9 (Sep. 2002), pp48-58

# The Bottom of the Pyramid

Annual Purchasing Power Parity (PPP) in \$US

> \$20,000

Population In Millions

100

Wealthy Nations adjacent

**We Can Build Large and Sustainable Businesses Based on These Markets**

< \$2,000

4 B people

4,000

Earning less than \$2,000/year

Source: Prahalad & Hammond, Harvard Business Review, Vol. 80, Issue 9 (Sep. 2002), pp48-58

# Value Creation in Product Development

... The Way It Used to Be

\$ ROI



Product Definition

Product Implementation

Fundamental Technologies

e.g. IBM, Hitachi, Digital, Siemens, Fujitsu

Markets

Technologies

Source: Stan Shih, Acer, 1992

# Value Creation in Product Development

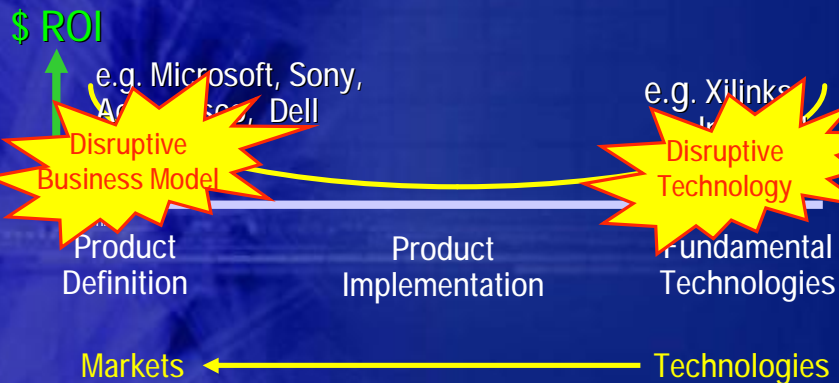
... The Way It Is Today



Source: Stan Shih, Acer, 1992

# Value Creation in Product Development

... The Way It Is Today



Source: Stan Shih, Acer, 1992



## Great Works as an Organizing Principal

- u “Use Inspired Basic Research” as an Organizing Principal
  - v *Energy—e.g. Nanoengineered solar cells*
  - v Education—e.g. ICT for the Developing World
  - v Disease—e.g. Curing malaria with synthetic biology
- u The Research University Network
  - v Role as the “DMZ of Research”
  - v Next Steps

## The Two Energy Philosophies



Consume Less!

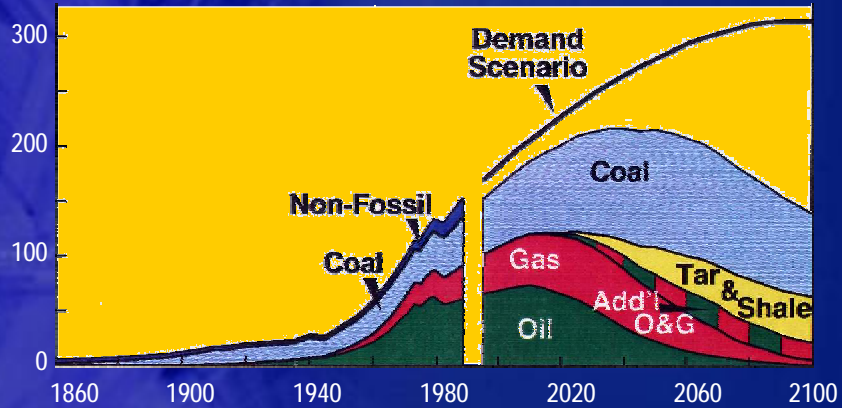


Generate More!

Source: Prof. Richard Smalley

# Global Energy Useage

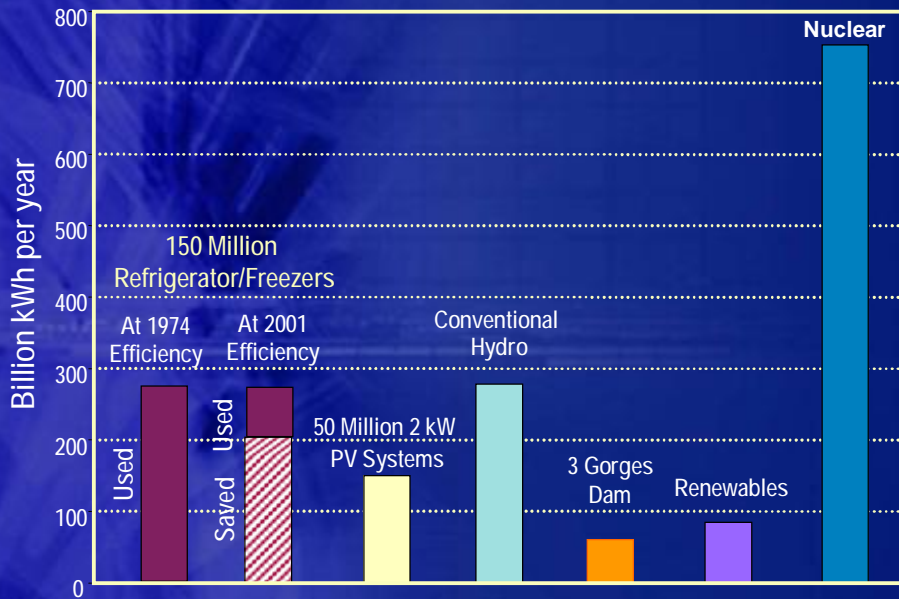
Millions of Barrels per Day (Oil Equivalent)



Source: John F. Bookout (President of Shell USA) "Two Centuries of Fossil Fuel Energy" International Geological Congress, Washington DC; July 10, 1985. Episodes, vol 12, 257-262 (1989).

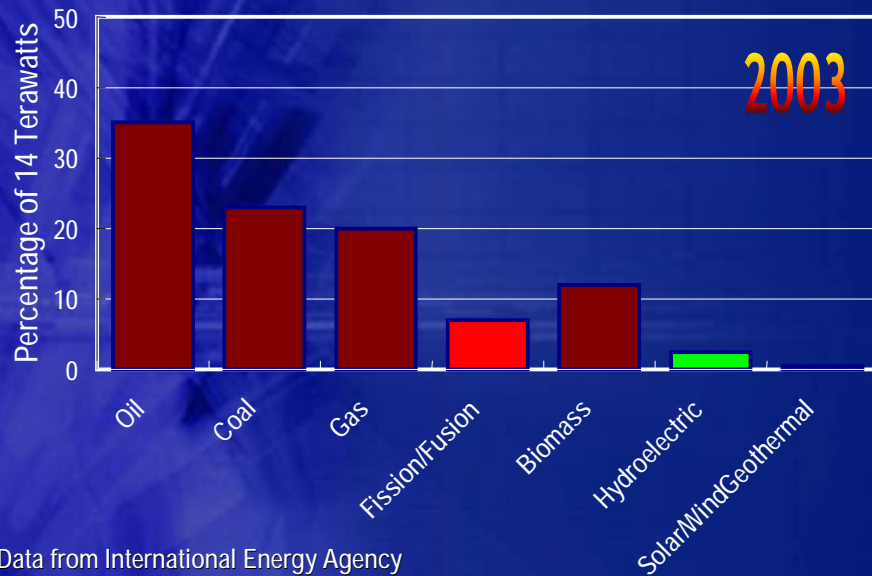
Source: Prof. Richard Smalley

# Electricity Use of US Refrigerator/Freezers



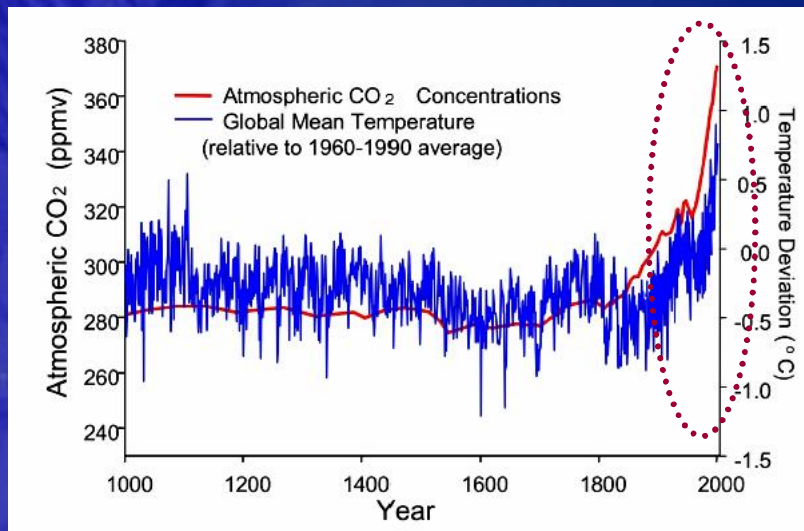
Source: Prof. Dan Kammen

# Global Energy and the Smalley Model



Data from International Energy Agency

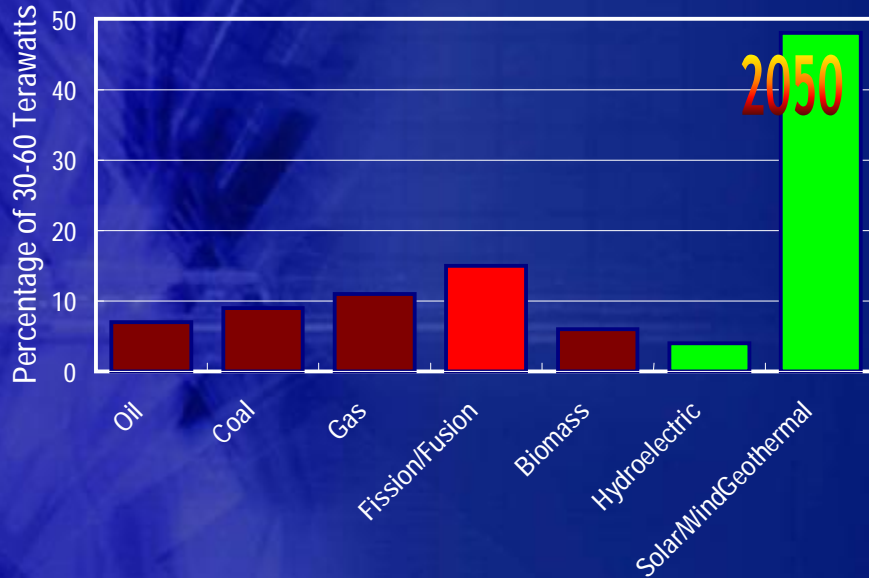
Source: Prof. Richard Smalley



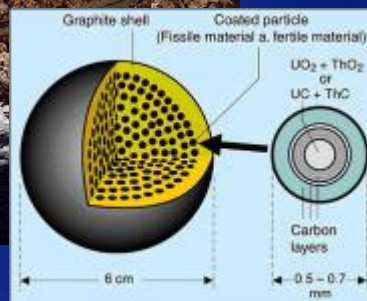
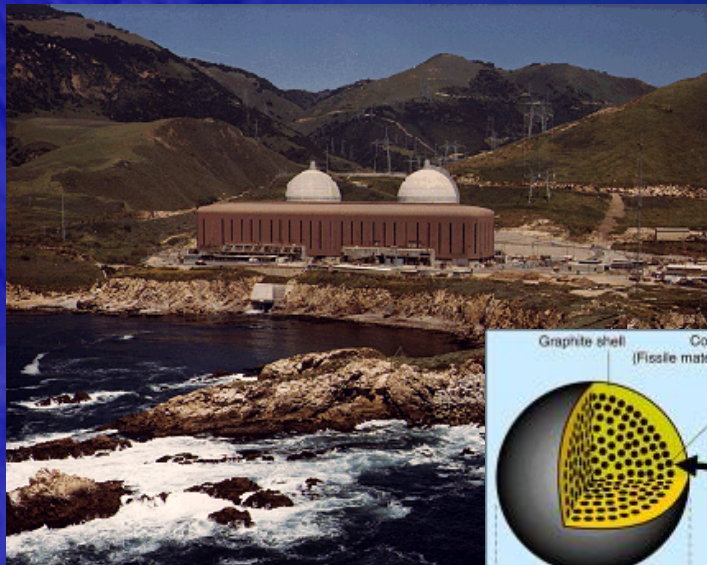
Source: "Basic Research Need for a Hydrogen Economy",  
 Report of DOE BES Workshop on Hydrogen Production, Storage, and Use  
 May 13-15, 2003 (available on the DOE BES web site)

Source: Prof. Dan Kammen

# Global Energy and the Smalley Model

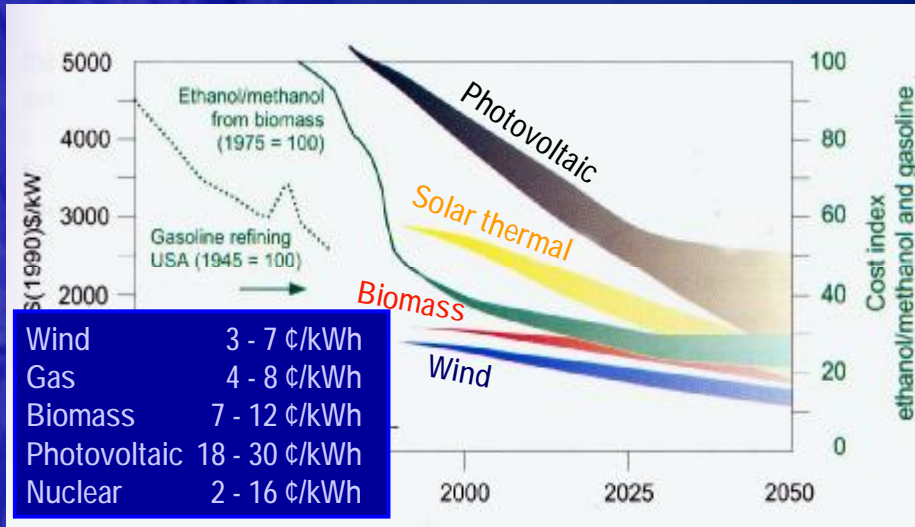


Source: Prof. Richard Smalley



Source: Prof. Per Petersen

# Dramatic Cost Reductions with Use



Learning is dynamically driven by market opportunity

Source: Prof. Dan Kammen

# Windmills: Incredible Growth in Size & Dramatic Cost Decreases

50–200 kW

100–400 kW

1,500–4,600 kW



$Eff_{max} = 16\%$



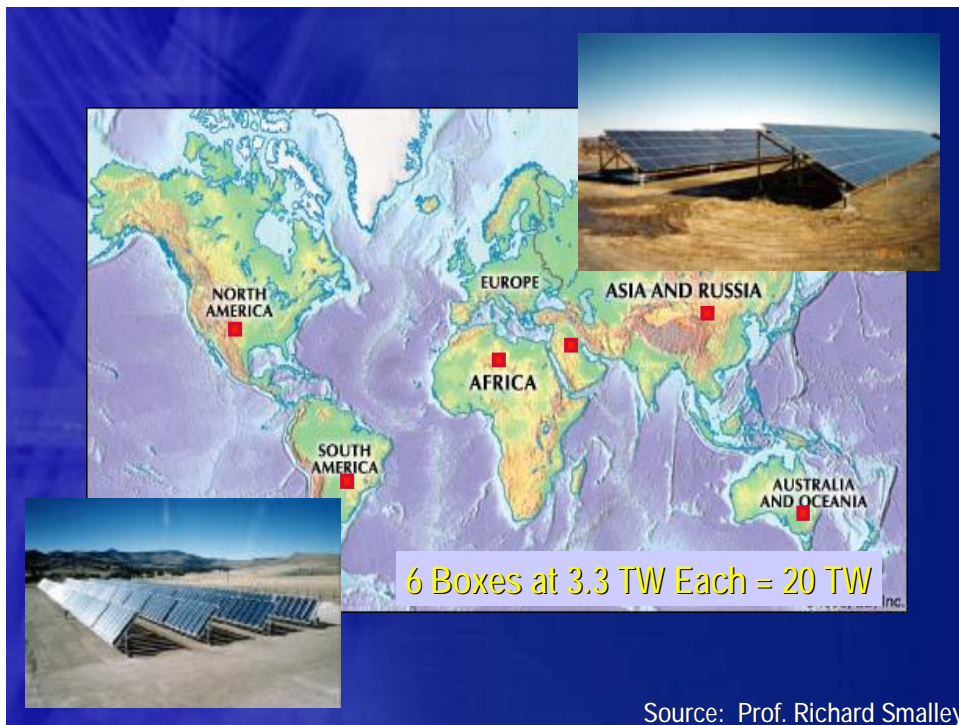
$Eff_{max} = 30\%$



$Eff_{max} = 45\%$



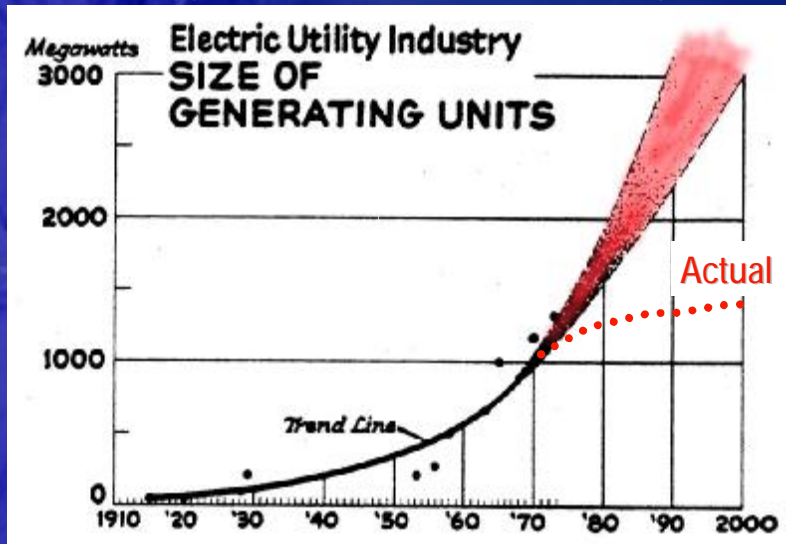
Source: Prof. Dan Kammen



Source: Prof. Richard Smalley

# Power Plant History

...Bigger Has Got to Be Better, Right?

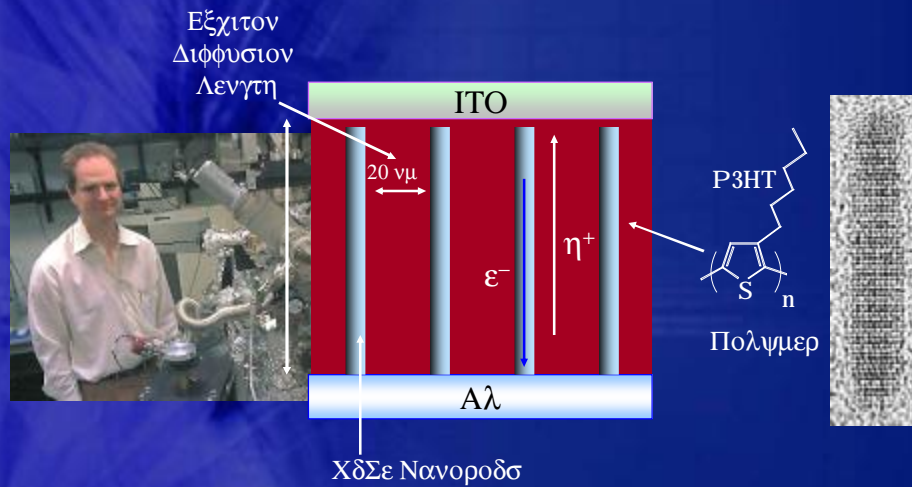


Source: Prof. Dan Kammen



Source: Professor Dan Kammen

# Plastic Film Solar Cells - No Silicon!

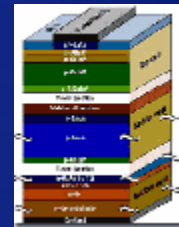


Peng, X. G.; Manna, L.; Yang, W. D.; Wickham, J.; Scher, E. Kadavanich, A. P. Alivisatos, *Nature* **2000**, *404*, 59-61.

Source: Prof. Paul Alivisatos

## Our Best Result So Far!

- ✓ Low end silicon tandem cells, 12% power efficiency
- ✓ High end multi-band gap tandems 34%
- ✓ Key considerations:
  - ✓ Thermalization to band edge
  - ✓ Processing methods



### AM 1.5 Efficiency

Power Conversion: 1.7%  
 Short Circuit Current: 5.8 mA/cm<sup>2</sup>  
 Fill Factor: 0.42  
 Voc : 0.67 V



Source: Prof. Paul Alivisatos



# Great Works as an Organizing Principal

- u “Use Inspired Basic Research” as a Framework for Implementation
  - v Energy—e.g. Nanoengineered solar cells
  - v **Education—e.g. ICT for the Developing World**
  - v Disease—e.g. Curing malaria with synthetic biology
- u The Research University Network
  - v Role as the “DMZ of Research”
  - v Next Steps

## The Digital Provide

Global Information Technology Report 2001-2002: Readiness for the Networked World



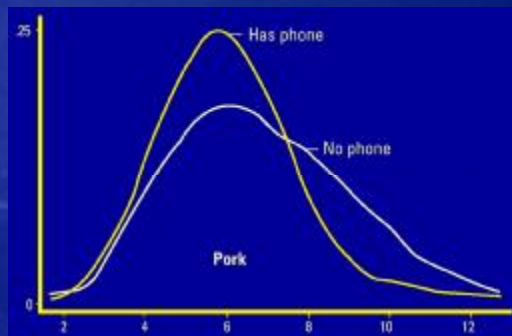
## Benefits and Applications

- u Price discovery—rural farmers able to double incomes by discovering price of their crops in the capital city
- u Improved exports to developed country markets
- u Transfer of dollars from diaspora—networked diaspora as a development resource
- u Coordination of transportation and distribution (e.g. crops to markets)
- u Natural disaster mitigation—early warning of floods, monsoons, etc.

## ICT for Improving Market Efficiencies

*"Price dispersion is a manifestation—and, indeed, it is the measure—of ignorance in the market" (Stigler, 1961)*

- u Badiane and Shively (1998) studied monthly maize prices in Ghana from 1980 to 1993: "...the estimated time to fully transmit a price shock to each of two outlying markets is about four months."



Source: China Health and Nutrition Survey, 1991

## Benefits and Applications

- u Price discovery—rural farmers able to double incomes by discovering price of their crops in the capital city
- u Improved exports to developed country markets
- u Transfer of dollars from diaspora—networked diaspora as a development resource
- u Coordination of transportation and distribution (e.g. crops to markets)
- u Natural disaster mitigation—early warning of floods, monsoons, etc.

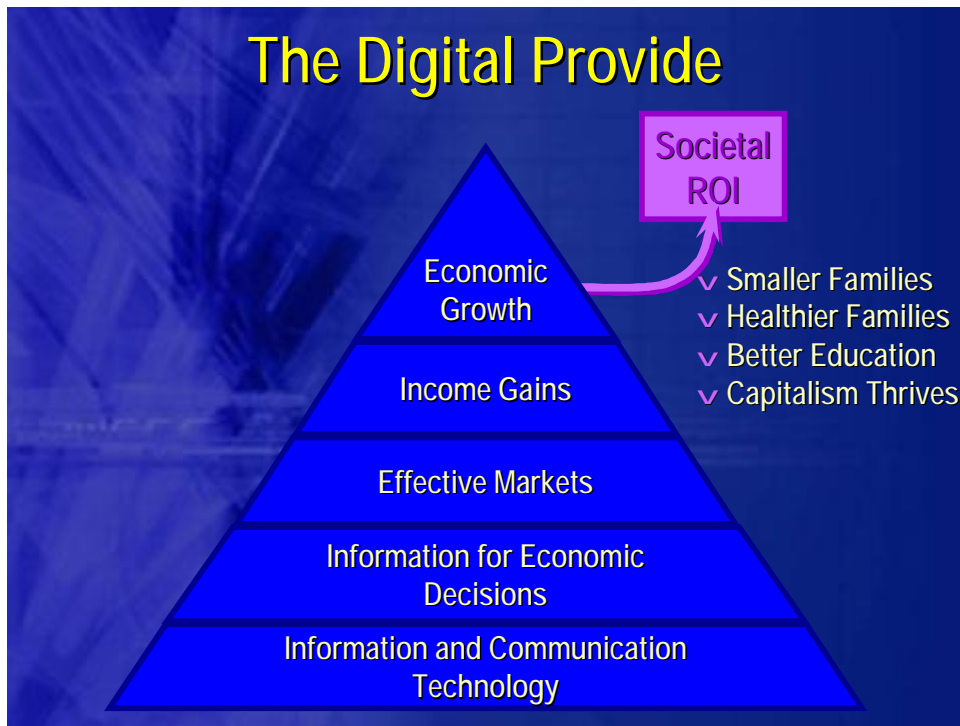
## ICT Empowers Women



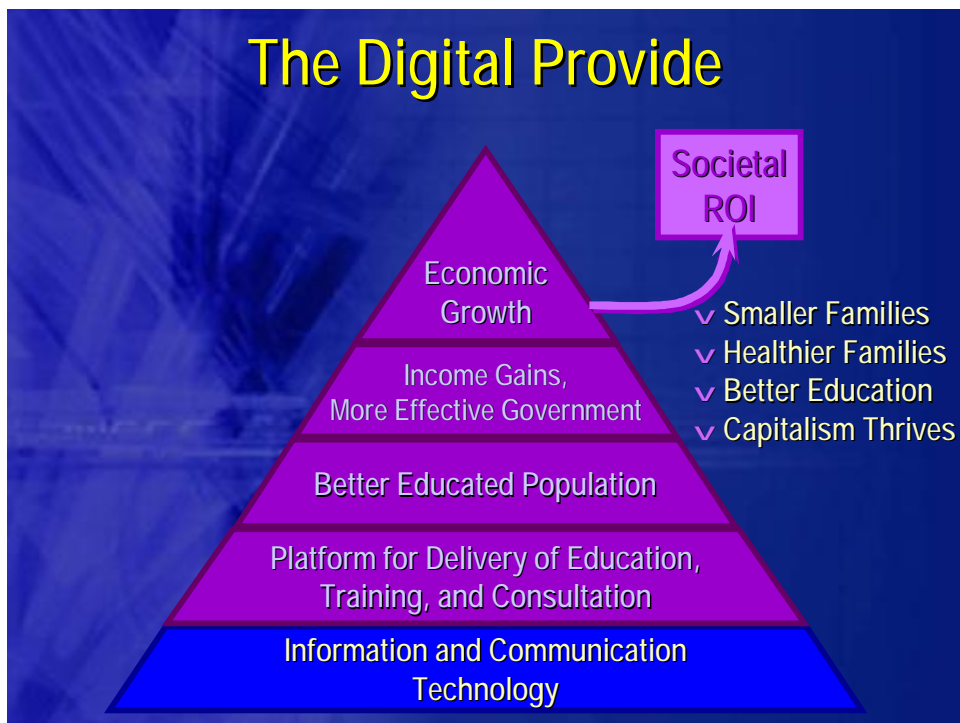
"We get our freedom from the Internet, since in our society girls are not allowed to go wherever we want...the Internet takes us out to other people, places and realities...it is our way of escaping from our closed society. It is vital to us, it gives us liberty."

*A young Muslim girl from Mauritania,  
Global Information Technology Report 2001-  
2002: Readiness for the Networked World*

# The Digital Provide



# The Digital Provide



# Benefits and Applications

- ⌋ A Platform for Education, Training and Consultation
- ⌋ Job creation (jobs like data entry that can be shifted to developing countries—inexpensive IT workforce)
- ⌋ Reducing corruption from increased transparency (e.g. e-gov for transfer of land titles)
- ⌋ Entertainment
- ⌋ E-health (health information, remote consultation using digital cameras, public health networks)
- ⌋ Developing country “communities of practice”
- ⌋ Preservation and global sharing of local culture





## Open, Standards-Based Global ICT Platform: Infrastructure and Basic Services

- u Very Low Cost, Operates Off the Power Grid, Designed for Intermittent Connectivity, Supports Low Literacy and Multiple Languages, Reliable in Extreme Environments, Supports Shared Access, Private and Secure
- u Must support telephony (synchronous and asynchronous) & data communication
- u Must support sensor networks (potentially millions of sensors/application)

Network access feels just like  
power grid access in a developed community:  
You simply "plug in" (wirelessly, of course!)

## Asynchronous Two-Way Communication

- u The telephone system was developed when memory and storage was expensive
- u Semi-interactive, but potentially much less expensive...
- u Savings:
  - v No need for dedicated resources
  - v Can "store-and-forward" data (like real mail)
  - v Can hide problems (e.g. power out) by waiting or redundancy
- u Examples: voice messaging, SMS/MMS, correspondence classes, medical diagnosis (non-emergency), coordinating money transfers, e-commerce (e.g. catalogs), e-mail

Source: Prof. Eric Brewer

# Light-Weight Audio SMS



## What have the TIER TPC Researchers Accomplished this Summer?

- u We are working with M. S. Swaminathan Research Foundation (MSSRF), Aravind Eye Hospital, and the Akshaya (e-gov) project in Kerala
- u This summer, we got towers up and set up two links: one from Aravind to one of the MSSRF villages (only 3km) and a 10km link that reconnects that village with the hub
  - v It had a connection that was broken, but we reused the towers and antennas
- u We showed videoconferencing between the hospital and the villages (sufficient for basic telemedicine)
- u We collected 30 samples of Tamil speech for our speech recognizer
- u We set up and left a proxy cache that sits in front of the VSAT (which is the only connection from the villages to the outside Internet)

Source: Prof. Eric Brewer







## Why ICT for Developing Regions Now?

- u Cumulative price-performance advances in technologies are bringing ICT within reach of the global poor
- u Emergence of successful business models has spurred commercial interest in these unconventional but large markets
- u Many successful pilot applications have demonstrated the positive impact of ICT on global sustainability and quality-of-life
- u And many of the very best ICT researchers from throughout the world are passionate about this challenge!

Source: Prof. Eric Brewer

## Great Works as an Organizing Principal

- u “Use Inspired Basic Research” as a Framework for Implementation
  - v Energy—e.g. Nanoengineered solar cells
  - v Education—e.g. ICT for the Developing World
  - v *Disease—e.g. Curing malaria with synthetic biology*
- u The Research University Network
  - v Role as the “DMZ of Research”
  - v Next Steps

# Systems Biology

- u Systems biology seeks to uncover the design and control principles of cellular systems through
  - v Comparative genomic analysis
  - v Functional genomic and high-through phenotyping of cellular systems
  - v Mathematical modeling of regulatory networks and interacting cell populations.
- u Systems biology builds upon our modern understanding of genetics, our latest high-throughput instrumentation and analysis tools, and advanced computer modeling to **explain** how simple living systems work (e.g. yeast, e-coli)

# Synthetic Biology

**syn•the•sis** *n.* 1.a. the combination of separate elements to form a coherent whole.

- u Synthetic biology seeks, through understanding, to **design biological systems and their components** to address a host of problems that cannot be solved using naturally-occurring entities
- u Enormous potential benefits to medicine, environmental remediation and renewable energy
- u Need the ability to write a 'blueprint'



Source: Prof. Jay Keasling

## What Might We Want to Design?

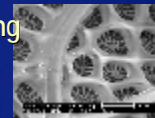
- u Enzymes
- u Biomaterials
- u Metabolic pathways
- u Genetic control systems
- u Signal transduction pathways
  
- u ... eventually whole cells



Source: Prof. Jay Keasling

## Why Do We Need Synthetic Biology?

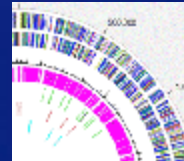
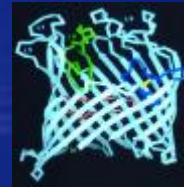
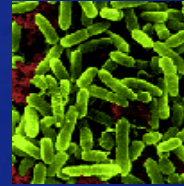
- u Synthesis of molecules in an environmentally friendly way
- u Synthesis of complicated molecules not found in nature
  - v Designer enzymes
  - v Designer cells with designer enzymes or existing enzymes
- u New materials
  - v Designer soft biomaterials
  - v Designer hard biomaterials
- u Chem/Bio threat detection and decontamination
  - v New hydrolytic reactions
  - v New metabolic pathways for complete degradation
  - v New cells that will swim to the threat and decontaminate it



Source: Prof. Jay Keasling

# Why Synthetic Biology Now?

- u Advances in computing power
- u Internet
- u Genomic sequencing
- u Crystal structures of proteins
- u High through-put technologies, including DNA synthesis
- u Biological databases
- u Repositories of cell parts (genes)



Source: Prof. Adam Arkin

# Building a System With Off-the-Shelf Parts



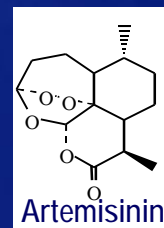
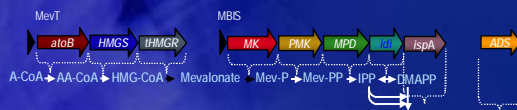
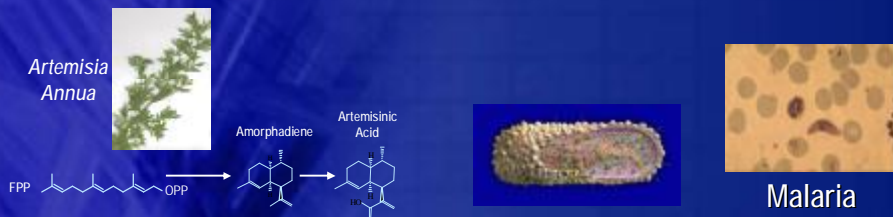
Source: Professor Jay Keasling

# Malaria



- u 1.5-2.7 million people die of malaria every year
  - v 90% of the victims are children
  - v 40% of the world's population is at risk
- u Economists have proposed that malaria decreases the GDP of affected countries by as much as 50%.

## Building an Anti-Malarial Drug Producer with Parts



Source: Professor Jay Keasling





## Risk: Creation of New Risks?


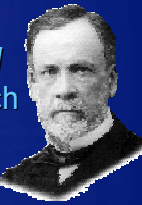
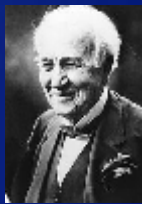
- u Standard Biological Parts
  - ✓ Current component libraries seem below the noise level of existing conventional risk
  - ✓ Open distribution of particular classes of parts may need to be considered on a case-by-case basis.
- u Coordinated Fabrication & DNA Synthesis
  - ✓ Engineers ordering DNA already has a modest positive impact on risk landscape.
  - ✓ Coordination implies community, community in engineering also implies ethical standards and codes of conduct.

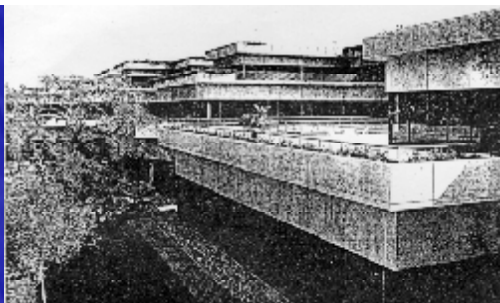
## Great Works as an Organizing Principal

- u “Use Inspired Basic Research” as a Framework for Implementation
  - ✓ Energy—e.g. Nanoengineered solar cells
  - ✓ Education—e.g. ICT for the Developing World
  - ✓ Disease—e.g. Curing malaria with synthetic biology
- u **The Research University Network**
  - ✓ Role as the “DMZ of Research”
  - ✓ Next Steps

# Pasteur's Quadrant

## Donald E. Stokes

		Considerations of Use?	
		NO	YES
Quest for Fundamental Understanding?	YES	 <p>Pure Basic Research (Bohr)</p>	<p><i>Use-Inspired Basic Research (Pasteur)</i></p> 
	NO		<p>Pure Applied Research (Edison)</p> 



Such approaches must be global and should include partnerships among universities, industries, and governments

The Xerox Palo Alto Research Center (PARC):  
The end of a critical institution!

We must find new approaches to effective collaborative research management in an era of hyper-development



Aerial view of Bell Labs, Murray Hill, New Jersey:  
A shadow of its former self...

## Great Works as an Implementable Vision

- u Can we create a collaborative network of great research universities from throughout the world to act as “home” for such an initiative?
- u Can we reach agreement with a set of national governments and international agencies to collaborate on this project?
- u Can we identify a collection of national and multinational corporations willing to collaborate on specific research and development goals?
- u As a community, can we create a common vision, a set of priorities, and a research framework for their pursuit?
- u Finally, and most importantly, can we find a source of funds sufficient to make this vision a reality?

## Great Works as an Organizing Principal

- u “Use Inspired Basic Research” as a Framework for Implementation
  - v Energy—e.g. Nanoengineered solar cells
  - v Education—e.g. ICT for the Developing World
  - v Disease—e.g. Curing malaria with synthetic biology
- u The Research University Network
  - v Role as the “DMZ of Research”
  - v *Next Steps... Discussion*